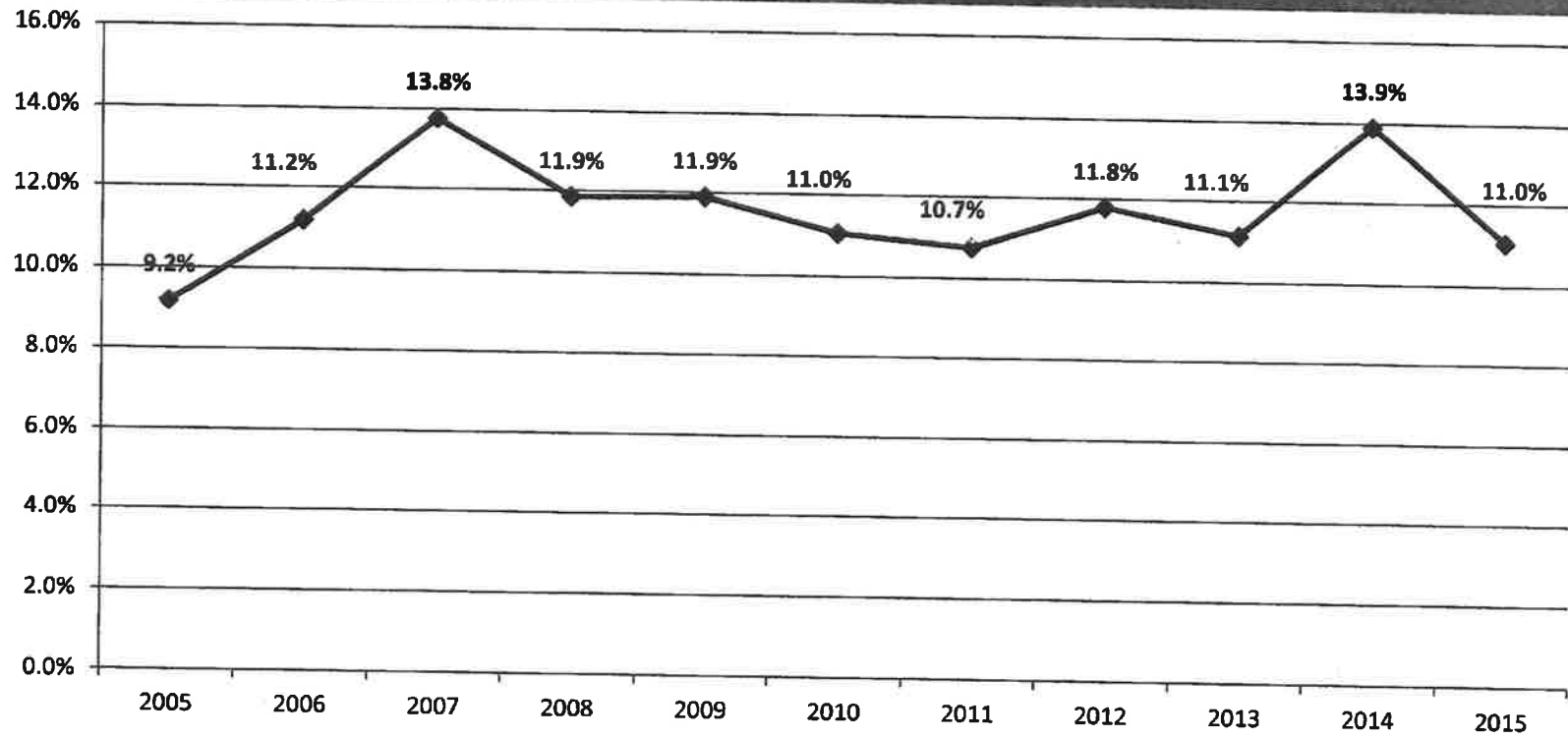




# DPS Turnover Rate (Separation vs Filled)



Turnover Rate (2005-2014) = # of Separations divided by ((# Filled Positions for beginning of year plus end of year) divided by 2)  
Turnover Rate (2015) = # of Separations divided by (# Filled Positions for beginning of year)



TARGET ZERO